



In association with:



INDIGENOUS COMMUNITIES - PARTNERS IN STEELMAKING COAL DEVELOPMENT: OWNERSHIP & OVERSIGHT OPPORTUNITIES

VISION

This Framework seeks to establish Indigenous parties as co-proponents of responsible and modern ethically sourced metallurgical coal in southwest Alberta for steelmaking projects. This can be achieved through a long-term collaboration model that receives guidance from members and incorporates Indigenous participation in all stages of project development.

This Framework will outline a collaborative approach that goes beyond relying on previous approaches to development with Indigenous communities. Its implementation will further enable all engaged parties to contribute meaningful insight and expertise to critical development decisions. These contributions seek to ensure that

projects are carried out to the highest standards while providing a solid foundation for the long-term, post-closure stewardship of land and water resources.

Atrum and Cabin Ridge support Canada's Truth and Reconciliation Commission's Calls to Action Recommendation #92 for Business and Reconciliation. We are together putting forth a regional approach to steelmaking coal development in southwest Alberta that includes meaningful Indigenous project participation before, during, and after mine completion.

This approach includes:

- Membership in a Regional Collective Steering Committee that has oversight and input into areas of specific importance to Indigenous communities including water and land.
- Potential for Indigenous equity participation and BOD representation in the individual project(s).
- Potential for equity participation and BOD representation in any successor entities established from the Framework.
- Training, education, and employment opportunities.
- Potential for establishment of ventures that support mine development including post-closure land and water stewardship.

PURPOSE - OWNERSHIP & ECONOMIC DEVELOPMENT

The purpose of the equity participation, BOD representation and economic development outline is to:

- Fulfill the stated principles of Atrum and Cabin Ridge that support reconciliation with Indigenous communities and contributing positively to communities.
- Work within the principles of the Framework and work collectively and in good faith to

maximize available expertise, ensuring the responsible development of regional metallurgical coal projects.

Key elements involve:

- Equity investment and commercial opportunities
- BOD representation
- Indigenous participation in economic development through individual First Nations or a consortium

The Regional Collective Steering Committee will be fully funded by the participating metallurgical coal companies. Equity participation and BOD representation in individual projects or any entities established under the guidance of the Framework is not mandatory for any member of the Framework.

¹Recommendation #92 asks the corporate sector and their leadership to adopt the United Nations Declaration on the Rights of Indigenous People. The commission calls for meaningful consultation and long-term, sustainable opportunities from economic development projects, as well as education and training for managers on the history of Indigenous people, inter-cultural competency, human rights and anti-racism. <https://indigenousworks.ca/en/partnership/what-does-intersection-mean/trc-call-action>



PURPOSE - OVERSIGHT

The purpose of the Regional Collective Steering Committee (the “Steering Committee”) is to:

- Be a fully funded, multi-party stewardship entity to provide oversight before, during and after mining activities.
- Work within the principles of the Framework and uphold a commitment to work collectively and in good faith to maximize available expertise to ensure the responsible development of regional metallurgical coal projects.

Key activities involve providing guidance on:

- environmental data collection;
- cultural data collection;
- mine planning (including post-mining closure planning);
- environmental assessments; and
- long-term stewardship and legacy infrastructure/developments.

The Steering Committee will be comprised of leadership representatives from the industry and participating Indigenous communities. Decisions of the Steering Committee will be made by consensus in a cooperative manner.

The Steering Committee is expected to receive guidance and recommendations from 3 Project Working Groups:

- Land Working Group
- Water Working Group
- Mine Planning Working Group

The Terms of Reference and participation for the Project Working Groups will be determined by the Steering Committee.

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